2016 RCLC Accomplishments

Community & Economic Development

GOAL: Support efforts and provide opportunities for local business and individuals to secure work at LANL, while also supporting efforts to sustain and diversify LANL’s missions.

EM-LA Los Alamos Legacy Cleanup Contract
The RCLC took the lead in guiding the discussion for the parameters set in the LLCC contract and yielded several successful edits to contract in support of our communities. Through a region-wide stakeholder effort, we spoke in one voice to ensure the contract includes local contractor preference—a first for an EM contract—with community commitment and set asides for small business.

Local & Regional Successes—Contract for next Environmental Management prime contractor includes 5% preference for local contractors, community commitment plan submission, and 60% small business set aside for subcontractors.

- Hosted two separate community gatherings to introduce RCLC community interests to potential prime contractors.
  - Discussion on Community Commitment Priorities, where local community stakeholders, some potential prime contractors and EM-LA officials attended June 9, 2016 at Buffalo Thunder Resort & Casino.
  - Meet & Greet engagement with potential prime contractors to introduce idea of community commitment and offer engagement opportunities with probable cleanup contracting officials, October 5, 2016 in Los Alamos.
- Coordinated buy-in from regional organizations gathering signatures and support to sign onto response to draft RFP.
  - Co-signed support from United Way of NNM; Regional Development Corporation; LANL Major-Subcontractors Consortium; LANL Foundation, Los Alamos Commerce & Development Corporation, Representative Stephanie Garcia Richard, NM District 43; Representative Carl Trujillo, NM District 46; Senator Carlos R. Cisneros, NM District 6.
  - Letter contained numerous examples of contract language we want to see with Community Commitment Plan submission, local contractor preference and small business set-asides.
- Ongoing outreach with cleanup contractors to engage in process on what the community commitment plan should contain.
  - Creation of workforce program in alignment with current LANS Community Commitment
- Design and advocate upon desired outcomes with contractors on community commitment and regional community engagement

National Successes—Informed and collaborated directly with DOE on the contract design and local information needs.

- Helped improve acquisition process for DOE local elected and tribal official engagement.
  - Provided feedback to ensure of first-ever Community Day for local stakeholders to engage in acquisition process.
- Greater alignment with ECA policies and dovetailed efforts at national level in remediating the $447B in EM liabilities nationwide.
LANL Workforce Support
Changing Workforce Demographic—LANL issued data stating that hiring will occur across the demographic of the Laboratory on an ongoing basis, estimating 1,200-1,500 jobs to be filled annually.

- **Regional Attraction Guide**
  - Ongoing support efforts geared towards making it easier for qualified local workers to navigate opportunities to thrive in and around the region through the **Regional Attraction Guide**, and local community engagement of opportunities to new and potential hires at LANL.
    - Opportunities to utilize tool with other regional industries
  - Content design for the **Regional Attraction Guide** and exceeded fundraising goals for magazine production through outreach to local practitioners in featured areas throughout **Guide**.

- **LANL Workforce Management Engagement**
  - Met with LANL Human Resources Office of Diversity and Strategic Staffing to understand the recruitment system;
    - Attended number of meetings with College and University Presidents, including local and regional economic development organizations to understand their work, and identify opportunities for the Regional Coalition to engage;
    - Meeting with member governments’ economic development staff, and;
    - Identified opportunities to build connections between LANL and local high schools / colleges to link long-term workforce needs with educational opportunities and skills development.
  - Based on findings, RCLC developed and executed a plan to amplify those efforts and define additional organizational opportunities.

Community Commitment Review & Planning
The RCLC is leading the effort to ensure the M&O Contractor at LANL continues its support for Community Commitment and anticipates the preservation of this effort for the new, forthcoming M&O Contractor.

- Expressed continuing support and appreciation to LANS Board of Directors for ongoing Community Commitment.
  - RCLC requested support from LANS Board of Directors for ongoing investment in LANS Community Partnerships Office programs.

- **Review of Community Commitment Plan**
  - Interviewed and mapped all investment recipients and stakeholders in receipt of CPO investment since 2006.
  - Surveyed opportunities to reflect upon ways to improve CPO with next M&O LANL Contractor.

- **Working on national level to preserve CCPs and contractual language protecting community interest.**
  - Began dialogue on inclusion of CCPs for NNSA’s oncoming M&O Contract transition at LANL.
  - Improving data collection on procurements and investments in NNM.
  - Ensuring impact data of CCPs is readily available to communities and not just Contractors.
  - Working with ECA to ensure language is universalized across other DOE sites, EM and otherwise.

Preserving GRT from National Laboratories
State & Regional Successes—The Coalition took the lead on preserving over $200 million for the State of NM and the region by supporting a bill that maintains the status quo of the tax status for current Lab contractors operating LANL and Sandia National Labs.

- Gained nearly universal statewide support for the passage of Bill and preservation of GRT to our communities.
- Months of organizing meetings with committees for hearings:
  - House Tax Committee, March 3, 2017
  - House Business & Industry, February 22, 2017
  - Legislative Finance Committee, September 28, 2016
  - Revenue Stabilization & Tax Policy Committee, October 13, 2016
- Engaged with NNSA on alternatives and discussion on support.
Environmental Stewardship

**GOAL:** Ensure that site cleanup activities protect the environment, health and safety of local communities through design, planning, funding and execution of cleanup activities.

**Advocacy of Legacy Waste Cleanup**

As RCLC members, we ensure DOE is aware that our communities are their primary customers. These entities have the responsibility to safeguard the health and safety of our regional communities, and to monitor the outcomes of Legacy Waste Cleanup.

- Worked directly with NMED and EM-LA to ensure campaign-based priorities included highest risk cleanup work, and prioritized / mandated within Consent Order Agreement.
- Advocated upon the rapid succession of the EM-LA site and built relationships with EM-LA leadership and proposed our priorities.
  - Ensured timely delivery of Lifecycle Baseline Cost Estimate.
- Engaged national stakeholders through ongoing participation with Energy Communities Alliance to ensure best practices and engage directly with DOE officials on community priorities.

**DOE/NMED Consent Order Agreement**

RCLC provided meaningful feedback on structure of Consent Order agreement and DOE improved document by including a variety of our recommendations.

- Inclusion of splitting up characterization and remedy as campaigns, indicating when the public needs to be engaged.
  - RCLC served as a platform for engaging regional stakeholders and broader constituencies.
- RCLC provided venue for public engagement on scope of work and campaign approach between NMED and DOE-EM.
- Utilized Consent Order Agreement to provide scope of interest for FY17 and FY18 LANL cleanup budget requests.

**Programmatic Review of Supplemental Environmental Projects**

As an advocate of investments of $74M in Supplemental Environmental Projects in lieu of fines to the State of NM, the RCLC has received continuous updates on behalf of work accomplished from this agreement. As projects reach completion or specific milestones, we have worked with LANL to receive regular updates.

**Cleanup Advocacy Alignment**

**Stratified & Clear Requests**—Achieved clarity on structure of scope of work in conjunction with Consent Order, Lifecycle Baseline Cost, in alignment with budget expectations and requests to Congressional Appropriators. Finally positioned to execute on cleanup as a site, making arguments direct to decision makers.

- Utilized our Consent Order agreement, Lifecycle Baseline Cost and site office relationships to execute on a budget and scope of work strategy to present to Congressional appropriators.
- Achieved goals to ensure EM-LA produced a finalized Lifecycle Baseline Cost Estimate to govern progress and enhance advocacy messaging.
Communications, Media & Engagement

**GOAL:** Increase visibility of the organization, its policies and positions, with an emphasis on member governments and the press. Increase internal communications and develop plan of execution. Produce meaningful and engaged communications and implement Communications Plan.

**Internal Communications**
- Updated the RCLC Communications Plan to provide a comprehensive framework for analyzing and executing effective communications with our audiences as a method for maintaining and executing the mission of the Coalition.
- Improved administrative capabilities, through better organization and cataloging of information, has decreased amount of time needed for administrative tasks and increased capacity for progress on communication efforts.
- Posted all meeting minutes, agendas, and packets to Regional Coalition website.
- Developed value proposition to distinguish the Coalition’s value to Northern New Mexico communities, economy, environment and relationship with LANL.

**External Communications**
- Strengthened and expanded relationships with LANL, DOE officials and Congress in Washington, DC and New Mexico; NMED, NNMCAB and other key partners.
- Evaluated agency policies along with federal and state legislation for impacts on regional communities, economies and the environment; developed briefing memos, talking points, and fact sheets.
- Built broad awareness of LANL strategic initiatives and ensured that the Regional Coalition’s work aligns with LANL’s efforts.
- Coordinated with other state and national organizations advocating for federal installations, with an emphasis on Energy Communities Alliance.
- Participated and provided comments during formal public comment and public outreach initiatives to impact decisions on LANL activities.
- Increased outreach and developed stronger relationships with New Mexico publications: Los Alamos Daily Post, Los Alamos Monitor, Taos News, Santa Fe New Mexican, Santa Fe Reporter, and Albuquerque Journal.
Business Operations & Organizational Management

**GOAL:** Manage a legally-compliant and efficient organization, as well as ensure long-term funding for the organization.

- Linked Board of Directors meeting agenda items to specific strategic plan sections.
- Elevated the role of the executive director’s reports at monthly meetings.
- Advised the Board of Directors on strategic direction and policies, including legislative strategies to achieve the organization’s mission.
- Operated the organization in compliance with applicable local, state and federal regulations, including but not limited to, ensuring all legal and financial responsibilities are met.
  - Up-to-date on all invoicing of members and ongoing billing with fiscal agent, Los Alamos County.
- Prepared and adopted the annual strategic plan and annual budget, implementing as appropriate.
- Made presentations to each participating member’s governing body, on minimum annual basis or as requested by Board members.
- Negotiated and collaborated with outside entities in advocacy of organizational policies, as directed by the Board.
- Prepared and distributed Board meeting packets, including meeting minutes and briefing memos, as necessary.
- Prepared monthly updates on relevant congressional and DOE policies and actions.
- Filed annual DOE-EM grant application and report, as necessary.
  - Receipt of Department of Energy, Environmental Management grant to operate RCLC
- Upgraded and maintained RCLC website
- Prepared and submitted Annual Report to the Board of Directors. The report included:
  - The organization’s work and achievements for the previous year;
  - Proposed plans for the upcoming year;
  - A financial status summary, including revenue projections and operating costs;
  - Any proposed changes to policies.