A. Call to Order – Chair Javier Gonzales | 9:16a-
   a. 22 total audience members

B. Confirmation of Quorum – Chair Javier Gonzales – Approved
   Attendees: Mayor Javier Gonzales, Commissioner Barney Trujillo, Councilor Chris Chandler, Representative Ron Lovato, Mayor Alice Lucero; Excused: Commissioner Henry Roybal, Commissioner Mark Gallegos, Councilor Darien Fernández, Lt. Governor Ward Yepa

C. Approval of Agenda – Chair Mayor Javier Gonzales | 9:17a-
   a. Approved - Motioned by: Councilor Chandler, Los Alamos County; Second: Mayor Lucero, City of Española

D. Approval of Meeting Minutes – Chair Mayor Javier Gonzales
   a. Approved - Motioned by: Commissioner Trujillo, Rio Arriba County; Second: Representative Lovato, Ohkay Owingeh

E. Discussion/Action Items | 9:18–12:27a
   a. NM Congressional Delegation, Patricia Dominguez, Senator Heinrich’s Office
      i. Senator Heinrich and Udall are working to secure full amount of appropriated funding for achievable scope of FY18 LANL cleanup at $216.814 million. In September, Senators sent letter to Appropriators in support of this amount, which is $25.9M over original amount request by the Administration.
      ii. With recent news on chromium plume potentially reaching aquifer, Senators asked for clarification and update on concerns for safe drinking water. Response reassured that drinking water is safe and unaffected in Los Alamos County, Santa Fe County, surrounding Pueblos, and communities.
      iii. Congressional Delegation released a letter to NNSA emphasizing the importance in the M&O RFP transition for regional workforce, partnerships with communities, and small business contracting.
         i. Mayor Gonzales – What level of participation will the Delegation have in the RFP process to ensure the highest yields for our region? Dominguez responded that the letter clearly details the Delegation’s interests and will send a copy to the executive director. Andrea Romero – Congressional Delegation letter dated August 10 was included within the Coalition’s August Board meeting packet and helped inform our trip to Washington DC. This letter dovetails each of Coalition’s concerns in response to Draft RFP.
   b. Executive Director Update | 9:23-10:00a
      i. NNSA is behind in releasing the Final RFP. We will alert the Board and public when the Final RFP is released.
      ii. Community Gathering for Potential M&O Solicitors on August 29, 2017 included three (3) potential solicitors with over 30 community members.
      iii. NNSA Q&As now includes over 21 pages of responses. First 12 responses focus on community commitment planning and confirm there will be some form of community commitment and regional contractor preference in Final RFP. Performance fee will remain at 1% threshold, which we can interpret that the NNSA is seeking a public-interest model and unlikely that private companies will find it worthwhile to bid with 1% performance fee. Many of the answers within Q&As stated that the NNSA will clarify in Final RFP. (Ultimately resulted in 2.5% threshold. 1/9/18)
         i. NNSA released contact information for potential bidders who agreed to have their information publicly posted. We will use this contact information to reach out and draw attention to Community Commitment Plan (CCP) strategy.
      iv. While in Washington DC, Coalition met with DOE Director of Laboratory Operations, Cathy Tripodi. Tripodi directed Coalition’s comments and interests to Head of Acquisitions, Bob Raines. Raines called Romero directly to express his interest in staying engaged and receptive to learning more about DOE EM acquisition process as precedence for engaging communities.
      v. Erica Greenwald was hired to execute Community Commitment Plan with the objective of compiling a community-vetted plan for solicitors to adopt within contractual language. The Coalition has been engaged with this process since October 2016.
         i. Greenwald has begun to distribute CCP contractual language. It is available for viewing upon request. Greenwald is hoping to meet with as many stakeholders, practitioners, and community leaders as possible to collect data and gain insight to craft a well-rounded, comprehensive plan. Deadline is October 31 or before the Final RFP is released.
vi. The Regional Coalition is continuing its pursuits to safeguard GRT through NM Legislature. We anticipate pre-filing the bill on December 15 and are looking for bi-partisan support. The bill drafted for the previous legislative session will essentially remain the same. With a private entity operating Sandia Labs, there is less pressure that New Mexico would lose out on 100% of funds from NNSA operators, however, the Coalition continues to draw attention to the future of LANL and how to pursue this issue in the next legislative session. Councilor Chandler provided valuable insights in updating this legislation.

vii. Successful trip to Washington DC in September, making special requests to House / Senate Energy and Water Subcommittees on FY18 LANL cleanup budget. Enclosed letter from NM Senators supports this effort to ensure LANL cleanup milestones and campaigns are accomplished.

viii. Over 60 LANL scientists have submitted a full-page advertisement on next generation science standards through New Mexico Public Education Department and critically of maintaining these standards statewide. A number of stakeholder groups have advocated for this issue alongside scientists. NM PED will meet on October 16 to discuss proposed changes. It is up to the Board to decide if they want to take a stance on this issue. Andrea will be providing more information on what the next generation science standards will be.

ix. The Coalition introduced the Regional Attraction Guide at the REDI Conference on September 21.

x. LANL-MSC Donor Dinner with ECA Director Seth Kirshenberb provided the opportunity to meet with LANL major subcontractors. Discussion focused on how we can better serve small businesses in our region.

xi. Governor James Mountain – San Ildefonso is the only Pueblo sharing a border with a national laboratory and is interested in joining the Regional Coalition Board of Directors. Mountain extended an invitation for the RCLC to visit San Ildefonso’s Sacred Area to learn how the chromium plume has affected their community.

i. Mayor Gonzales – Thanked San Ildefonso for their openness to seek partnership with the Coalition. Pueblo participation is key in our ability to represent environmental impacts and responsibility at LANL.

xii. The RCLC will be presenting to the San Ildefonso Council on Oct 24 at 5:30 to discuss Coalition membership. Board members are invited to attend.

xiii. Mayor Gonzales – In conversations with DOE, has there been any indication that the overall mission at the Laboratory will change with contract transition? Andrea responded that the RCLC has been closely accompanying the National Defense Authorization Act (NDAA) on pit production, overall scope of long-term interests of the Nuclear Posture Review, any changes to mission, budget and overall activities at the Lab and there has been no determination on any changes.

xiv. Mayor Gonzales – On LANL’s website, they have their mission, goals, and strategies; are these in alignment with current contract obligations, or are these strategies handled separately from contractual obligations? Mayor Gonzales recommended the Coalition attempt to simplify the goals within RFP to disseminate out to Board member governments because less technical, more simplified goals would increase general public’s ability to understand. Andrea responded that the RFP is rooted within highly technical language on performance of LANL mission. The Coalition is looking at more qualitative measures within the RFP rather than quantitative. Andrea recommended the RCLC meet with NNSA LA site office to critically understand RFP from acquisitions perspective and align goals. (**See bottom of meeting minutes for Jack Jekowski’s email response).

xv. Scarlet Rendleman reported on updates in communications. The new monthly newsletter will now be our main way to stay engaged in the interim between Board meetings. The RAG mag is available on LANL’s main website and hard copies have been distributed to LANL hiring and recruitment offices. We are currently reaching out to other relevant audiences and organizations to make this resource as accessible as possible. The Coalition has made several updates to its website and now has a presence on LinkedIn.

c. **LANL Workforce and University Collaboration, Kathy Keith, Executive Director, LANL Community Partnerships Office | 10:01-10:43a**

i. LANL hired about 1,000 people in 2016 and on target to hire another 1,000 in 2017.

ii. Workforce planning is currently focused on understanding regional and LANL workforce needs to then work strategically with regional colleges in aligning interests and goals.

iii. Hired New Mexico First as independent facilitator and strategic planner.

iv. Feedback from college presidents indicates a lack of students interested in STEM careers. However, there are many students who have the aptitude to pursue STEM fields that do not yet see themselves in these fields.

v. Dr. Robert Grassberger is overlaying LANL, higher education, and NM State data–county by county–to have a comprehensive picture of future workforce needs and begin building a strategic plan moving forward.

vi. So far, the data has revealed an existing alignment between college programs and regional/LANL workforce needs. It also showed there aren’t yet enough graduates in STEM fields to meet workforce demands.
vii. Data produced on slides 6 and 7 was provided by State of New Mexico, Federal Labor Department, and Dr. Grassberger’s team. The list of top 20 industries in NNM does not include any new industries in regional economy.
   i. Representative Lovato – Is the dataset defining Northern New Mexico as being the seven-county region? Keith responded yes.

viii. Data was gathered on UNM-Taos, UNM-LA, Santa Fe Community College, Luna College, Northern New Mexico College, and NM Highlands University to assess types of degree completions.
   i. Business administration and management degrees are in high demand at LANL.

ix. Plan is to focus on creating partnerships between students and LANL employees. Once this plan is in motion, K-12 partners will be assessed.

x. Senator Heinrich invited LANL, Sandia Labs, and 14 labor unions to roundtable discussion in November on workforce needs and skilled craft needs.

xi. Mayor Gonzales – On most high demand jobs at LANL, is there a distinction between scientific and support jobs? Keith responded that the list of high demand jobs (slide 6) is based on key questions about workforce needs addressed during strategic planning process. This list represents LANL’s projected demand over the next 5-year period, considering that students in region are graduating from 2yr, 4yr or master's programs. Technology jobs that generally require STEM degrees include: radiation control technicians, research technicians and technologists, engineering technologists, and maintenance support specialists.

xii. Mayor Gonzales – Which of these jobs have a career pathway for NNM residents with 2-4 year degrees to enter into cutting-edge scientific research positions? Keith responded that LANL has cross-cutting research teams working on complex problems. These teams have professionals with a range of expertise and degree levels. The career pathways for senior research positions occurs in these teams when PhD researchers work with research technicians with STEM degrees from 2yr, 4yr, masters, and post-doctorate programs.

xiii. Mayor Gonzales – Regarding alignment between LANL needs and regional colleges/universities, do we have any placement data on Laboratory employment, post-degree fulfillment? This data can be a useful tool in helping people decide if they want to invest in higher education. Keith is happy to provide placement data, however, regional colleges/universities don’t believe this data is reflective of current students at LANL, due to way survey questions were formulated.

xiv. Mayor Gonzales – What viable options / skill-building exists to employ people who can’t complete 2 or 4yr programs? Keith commented that the Community Partnerships Office has been talking with the Regional Workforce Board about workforce needs. The plan will begin with Rio Arriba County, assessing most high-demand non-technical LANL jobs, and developing skill-based programs to prepare non-degree professionals.

d. Tech Transfer and Economic Development, Dave Pesiri, Division Leader, Technology Transfer, LANL Feynman Center for Innovation | 10:45-11:10a
   i. Feynman changed its plan for regional economic development to have more impact in the areas most important to the region including building opportunities, supply chains, and creating and contributing to a vital economic outlook in NNM.
   ii. Approach to technology innovation at LANL includes taking technology and finding an unmet market need. Feynman only counts this as a success if it gets into the hands of the consumer, commercial, or federal government.
   iii. We need to consider talent pools through a broader, non-conventional lens to change the way we are marketing and attracting potential employees in the field.
   iv. If we don’t have a healthy ecosystem at LANL, our long-term success of the R&D and national security enterprise is called into question. Feynman now seeks to build an exchange rather than service-oriented system. Feynman intends to develop the local environment of innovation as a way the Lab meets its mission.
   v. UC funded a pilot to train entrepreneurs, bring the best practitioners and curriculum, and pair them with investment mentors to take technology and develop a business model with the hope of creating a startup. NASA has partnered as well.
   vi. LANL-based technology has generated over 150 new jobs, about 75 of these jobs are based in NNM.
   viii. Future of DOE “big science” funding is inherently multi-stage, multi-partner, and collaborative. There is more pressure for LANL to compete with peer institutions. We need to create network and partnerships with universities and innovative companies to ensure LANL stays competitive.
   ix. Currently analyzing where LANL is located within ecosystem of innovation in New Mexico. This includes looking at where we are missing key elements and how to make sure young talent and key professionals want to be part of this ecosystem.
   x. Mayor Gonzales – What are two or three necessary steps to achieve this broader vision of creating a stronger innovation ecosystem within the next year? How is our ability to achieve this broader vision dependent upon who is in the place as LANL Director? Pesiri responded that we need to stay engaged through contract transitions, focus on dialogue with local stakeholders to build key businesses, nurture the successes we already have in NM. Dr. McMillan has been essential through his commitment to pushing the growth of this ecosystem. NNSA is also making strides that will be critical for
NM in strategic planning for tech transfer. However, the ability for us to succeed in this ecosystem of innovation also depends on NNM having a stable execution plan that doesn’t rely on LANL Director or NNSA.

xi. Andrea Romero commented that the Regional Coalition is including tech transfer within the Community Commitment Plan to be adopted by the oncoming LANL M&O Contractor.

e. Break | 11:10-11:23a-

f. Action Items | 11:24a-

   i. Action: Approve proposed RCLC 2018-2019 meeting schedule and locations
      i. Approved - Motioned by: Mayor Lucero, City of Española; Second: Representative Lovato, Ohkay Owingeh
   ii. Action: Approve $1500 sponsorship for Regional Development Corporation, REDI Conference
      i. Approved - Motioned by: Mayor Lucero, City of Española; Second: Commissioner Trujillo, Rio Arriba County

   g. Environmental Management Update, Doug Hintze | 11:25a-12:01p

      i. Treatment of improperly-packed remediated nitrate barrels
         i. Requires monitoring temperature and pressure. Larger pressure valves have been put on drums.
         ii. As of October 12, 48 out of 60 drums have been completed. On track to complete in November.
      ii. Consent Order
         i. Milestones are not long-term because Congress drives funding, EM does not. Once budget request is formulated through House and Senate markup in July timeframe, EM works with NMED to create preliminary milestones. After final appropriations, milestones are finalized.
         ii. Schedule and cost is subject to change due to discovery of more work to be done.
         iii. Funds can be shifted between different campaigns to address changes in priorities.
      iii. Priorities for FY18
         i. Completion of additional 27 unremediated nitrate salt drums should occur in January.
         ii. Top three Consent Order campaigns include chromium interim measure, RDX characterization, and TA-21.
         iii. Delayed transition of LLCC has extended bridge contract till March for 6-month period. Announcement of contract award should be in about 4 weeks. 90-day transition will still apply.
      iv. Mayor Gonzales requested a concise document outlining EM priorities for RCLC to become a stronger advocate. He is concerned that FY18 budget will go down and wants reassurance that no matter the outcome, EM will be able to fully apply these funds to cleanup. Hintze responded that the FY17 budget request was $189 and Congress marked it up to $194, which allowed for more scope of work. Budget request is increasing from agency perspective. EM is prepared to fully utilize any additional funds above original request for FY18.
         i. Andrea Romero commented that RCLC budget requests made in September at $217M was broken down into...
iii. In 10 years, researchers across UT System have worked on projects funded by DOE in partnership with LANL, Sandia Labs, Argon, and OakRidge.

iv. Long record as trusted partner to federal agencies and national laboratories.

v. UT believes that management of LANL must be laser focused on safety and securely providing world class technical capabilities that ensure maintenance and readiness of nation’s nuclear weapons and service to national security enterprise.

vi. UT will seek to promote nonproliferation as well as nuclear readiness.

vii. There is a responsibility to monitor for rogue threats and testing, support remediation of land and groundwater contamination, and track new, unanticipated challenges to national security such as cyber threats.

viii. UT would take position of engagement and responsible stewardship within LANL community and region.

ix. Councilor Chandler and Mayor Gonzales commended UT for engaging with the community to share their vision for LANL.

j. Budget Update, Steve Lynne | 12:27p-
   i. Expenditures are under 25%, partially due to RAG mag revenue still available for additional production.

F. Public Comment | 12:28-12:32p
   a. Val Alonzo – $60,000 is available within Native American Venture Acceleration Fund to support Native American entrepreneurs. The Regional Development Corporation presented a pueblo pottery bowl as a gift of gratitude to the Coalition for sponsorship of the REDI Conference last month.
   b. Justin Greene – Requested each member of the Board to assess their respective municipal/tribal government’s interests, needs, assets, and support programs to integrate within the Community Commitment Plan for the next LANL M&O Contract, i.e. College of Art and Design Campus in Santa Fe.

G. Meeting Adjourned | -12:33p

** Forwarded message **
From: Andrea D. Romero <andrea@regionalcoalition.org>
Date: Mon, Oct 16, 2017 at 3:08 PM
Subject: Answer to your question on LANL mission with RFP alignment

Dear Mayor Gonzales,

Our trusted advisor, Jack Jeckowski, happened to be in the audience Friday morning and responded to your question on LANL’s work alignment priorities with the RFP. His responses are the following:

1. The overall work scope of the Laboratory is driven by the National Security Strategy, the Nuclear Posture Review and the Quadrennial Defense Review, among other high-level Administration documents, as well as by National Legislation not the least of which is the National Defense Authorization Act (NDAA) and the Energy and Water Bill.

2. The NNSAA Strategic Plan and current and short-term goals are driven by the above documents.

3. The Performance Work Statement (PWS) for the Laboratory is incorporated in the Contract (and was provided with the Draft RFP - probably won't be changed much in the final RFP unless they specifically add some Community Outreach specifics, or other items driven by the public comment period). The PWS is very broad to make sure the contract will cover whatever comes down from the Administration and Congress. As such there is not much detail in it.

4. The Performance Evaluation Management Plan (PEMP) is a document negotiated each year by the Lab with NNSA that is based on the best "guess" for what the mission of the Lab will be for that year. As such it is usually more detailed and specific than the PWS, and sets performance expectations.

5. The actual work scope for the Lab is set each year based on the approved Appropriations made by Congress/Administration, as resolved by NNSA, and flowed down to the Lab and the Field Office. These are very, very detailed funding/contract documents for virtually every area of work the Lab does - until you have that document it will be hard to answer Mayor Gonzales’ question accurately.

As you can see the answer to the question is very complex, and if I were to summarize it, I would say, it all depends on the National Security Strategy and Nuclear Posture Review, funding from Congress, and ultimately decisions actually made at NNSA (the Administrator) as to where work should be done - that is the key. If NNSA believes the work can be done better, more efficiently, or with fewer problems, they might move work from LANL to other sites.